

Welcome and Introductions

James Joseph, Director, Illinois Emergency Management Agency, NEMA
Dr. John Dreyzehner, Commissioner, Tennessee Department of Health, ASTHO

Administration Transition Update

Speaker: Brian Hyer, Director of State Affairs, Department of Homeland Security

Brian Hyer joined the NHSC meeting to provide an update as to how the presidential administration transition process has progressed and what NHSC members can expect over the next weeks and months. The new administration brings many new staff members eager to begin implementing their policies and programmatic vision for the country in concert with the dedicated career public servants that will continue to work with all stakeholders on a consistent basis. General Kelly, nominated to be Secretary of Homeland Security, was facing questions from a Senate panel almost simultaneous to the NHSC meeting. While this confirmation process continues, however, the coalition remains very interested in the work of the Departments, its components, and their continued partnership with intergovernmental stakeholders.

Mr. Hyer also touched on the ongoing transition efforts DHS has undertaken since early in 2016. He called attention to the work being accomplished by the Transition Council. The group was responsible for providing a management overview, collecting strategic issue papers, coordinating threat briefings, and putting together the 30-60-90-365 day playbook which will guide the new Administration that assumes control over the Department. While DHS has a landing/beachhead team, FEMA does not have a significant presence in the transition as of yet. Just a few days after the NHSC meeting, DHS participated in an interagency exercise with the goal of introducing high level issues and authorities that a new Administration may have to deal with early in their tenure.

Post-Election Discussion: Homeland Security in the Trump Administration**Part I: Roundtable Discussion**

The next session was a roundtable discussion of priorities from various organization's transition papers. Many of the organizations around the table have been using them over the last few months to assure we can hit the ground running on January 20th when the Trump Administration takes over. The goal of the session was to identify common priorities and opportunities for collaboration.

James Joseph, on behalf of NEMA, began by outlining a few of the priorities outlined in NEMA's 2016 National Issues Brief that was delivered to the Trump Transition team following the election on November 8. NEMA's core focus areas include support of National Preparedness Goal and Systems, Stafford Act Recovery programs, National Flood Insurance Program reform, Emergency Management Assistance Compact, Emergency Management Performance Grant funding, State Homeland Security Grant Reform, strategic mitigation investments, and addressing aging Infrastructure.

The National Governor's Association, through the GHSAC, highlighted a number of issues they will continue to advocate for over the next year. Their list includes: cybersecurity, homeland security grant reform, intelligence and information sharing, disaster resilience and long term recovery, strong national

guard structure, and critical infrastructure. The NGA leadership, led by Governor McAuliffe as chair, will continue to focus on cybersecurity and contribute to the discussion of how to advance critical cyber priorities across the federal and state platforms.

APWA (Mark Ray; Andrea Eales) The American Public Works Association (APWA) discussed their continued focus on the role of infrastructure in the new Administration. The first focus is on securing infrastructure from both physical and cyber related threats. These threats can be weather, physical attack, cyber attacks, and aging technology that manage the critical facilities themselves. The second focus is on maintaining infrastructure as natural changes occur and demographics and needs change over time. APWA representatives also stressed the need for building bridges and relationships with all homeland security and community organizations.

Major City Chiefs Association focused on the many topics discussed in their 28 page report that outlines various issues, priorities, legislation, and recommendations. They have five areas of focus: immigration enforcement (federal responsibility that should allow police to focus on community policing and building relationships), electronic evidence challenges, targeted law enforcement grants, firearm related crimes and mandatory reporting for firearms, and intelligence/information sharing.

The US Chamber of Commerce weighed in by highlighting key priorities from their various focus areas. Cybersecurity, which includes encryption policy, international norms in cyber space, and role of information sharing in the current tech environment, has been a consistent priority and will remain critical as all levels of government and the private sector identify gaps and needs moving forward. They also highlighted the need for supply chain security and the potential impact on the global economy. Another focus area for the US Chamber is emergency preparedness which includes a wide array of natural and manmade scenarios. This priority covers pandemic, natural disasters, mass casualty events both before, during, and after the event.

Additional groups weighed in with high level priorities and many issues overlapped across the various disciplines:

- International Association of Fire Chiefs: First Net, critical grant programs, information sharing and intelligence, and cybersecurity.
- National Sheriffs Association: Grant funding (LE specific), CVE and the many challenges with funding/intelligence and information sharing, border security and refugee settlement, and the benefits/challenges with the continued advancements in technology (including mass data collection).
- ASTHO: Focus on the pillars of public health include PHEF (mechanism for distributing critical public health dollars), Public health prevention fund, and behavioral health. Their focus is on customizing their outreach to the new administration and highlighting critical public health infrastructure – both physical and human.

Part II: The Way Forward

Moderator: Glen Woodbury, Naval Post Graduate School

The goal of this session was to discuss how to leverage the NHSC White Paper as we engage with the new Administration in 2017 and beyond and how to use the document to drive actionable and realistic conversations with the new leadership at the White House and within DHS. Glen began by seeking input on

the status of the current version of the policy paper and asking if we need to adjust the paper for the new administration. While there were many differing opinions, it was determined that to go any more nuanced or specific, there would likely be conflict between the various organizations. With the budget situation and the uncertainty about the specific priorities of the incoming administration when it came to structural changes to grants or authorities, each organization would likely pursue actions based on their needs. The overarching goals, however, would be to provide appropriate counsel to the Administration and continue to support access and critical information that is needed to make decisions about our core priorities.

He continued by leading the group in an examination of President-Elect Trump 100-Days Plan and identify potential impact for broader homeland security community. There were a number of issues in the plan that could impact various members within the NHSC.

- **Sanctuary Cities:** The President outlined a plan to restrict grant funding (with few exceptions) from “Sanctuary Cities.” If implemented broadly, many organizations highlighted the potential impact on critical emergency management and homeland security functions.
- **Cybersecurity:** With a possible push to review cybersecurity efforts at the Federal level, the NHSC membership agreed that the organization should be a voice in the discussion to help frame the impact cyber policy has on State, local, and private sector stakeholders.
- **Infrastructure:** One of the major priorities of the incoming administration is infrastructure investments. The issue is complex and could evolve over time but almost every organization mentioned the importance of critical infrastructure in their various fields.
- **Climate Change:** This issue was not mentioned in the 100-day plan and many believe it will not be a focus area for the new administration. Because of the potential impact on various critical areas like infrastructure and disaster recovery, there continues to be disagreement between organizations as to how to best approach the realities of extreme weather and changes in risk.

The main takeaway is that while each organization may approach the nuances of policy differently, we all share the goal of educating leaders and communicating consequences of potential policies on our shared community. There may be opportunities to engage across various disciplines and the NHSC organizations agreed to work in concert to advance our shared priorities.

FEMA Update and Discussion

Speaker: Kathleen Fox, Assistant Administrator, National Preparedness Directorate, FEMA

Katie joined the Consortium to provide insight into recent activities at FEMA and discuss many critical issues the Agency continues to work on through the transition and into the coming years. Katie discussed the new acting leadership at FEMA, including Bob Fenton and David Grant, and the recent principals level exercise involving a disaster scenario. She also reminded those in the room that the CCTA grant NOFO was on the street and that this is a program aimed at closing gaps that exist at the State and local level. She also announced that awards for the recent CVE grant program would be made later in the week. In addition, Katie mentioned the continued focus on metrics and grant effectiveness reviews for preparedness grants. She indicated we are still speaking in anecdotes and do not have a clear way to tell the story. We have, however, gotten better at communicating the overall level of preparedness through the various reporting requirements. More information regarding future priorities of the agency and shifts to existing policy will be a significant topic of discussion at the NHSC summer meeting.

Working Lunch: NASCIO Cybersecurity Study Presentation

Speaker: Yejin Cooke, NASCIO

Yejin Cooke from NASCIO presented on behalf of Doug Robinson. She discussed the 2016 Deloitte-NASCIO Cybersecurity Study, [‘State Governments at Risk: Turning Strategy and Awareness into Progress’](#). This report details the cybersecurity landscape within state governments. She presented major takeaways and trends noted in the 2016 study including: awareness among governors and other state officials, how cybersecurity is becoming part of state government operations, the importance of a documented cybersecurity strategy, the continuing talent crisis and more.

Note: Slides are attached.

Global Threat Briefing

Speaker: Bridgette Leahy, FBI Intelligence Analyst

As the NHSC continues an examination of issues related to the evolving nature of terror threats across the country, the Coalition is excited to build and maintain a close relationship with the various federal partners supporting these efforts. Bridgette Leahy with the FBI joined the meeting to provide an unclassified briefing on the global threat picture with the potential impacts on our various memberships.

Ms. Leahy started off with a discussion of the top threat to the homeland which remains homegrown violent extremism (HVE). The current threat comes from acts inspired by, not directed/supported, by a global jihad message. They are finding that these actions are caused by a convergence of factors and inspired by multiple groups with a focus on underlying issue areas like mental health and criminal background. The focus of attacks has been civilian sites (currently 77% of planned attacks, up from 11% last year). Indications of mobilizations are varied but include: social media postings, attempt to or interest in travel, obtaining or receiving training in weapons, tactical weaponry, and the creation of a last will and testament. She also went through the various Al-Qaida factions throughout the Middle East. She also discussed the way the intelligence community categorizes ISIL attacks – specifically, the differences between directed, inspired, and enabled attacks. Ms. Leahy also responded to questions about the threats at the Southern Border (no data to suggest a vulnerability is being exploited) and WMD/CBRN threats (not a concern backed up by data and intelligence).

The Many Faces of Terrorism and Radicalization

Speaker(s): Ron Plummer, Orange County (FL) EMA; Byron Gwaltney, Chief of Operations, Pima County Sheriff's Department; Sheriff McMahan, San Bernardino

Since our last meeting in New York City in July, mass casualty events continue to plague cities across this nation. Just last week, a mass shooting at Ft. Lauderdale Airport illustrated the continued need for coordination across multiple jurisdiction and clear communication from officials to a confused, and diverse population. The broad homeland security community has taken various steps to address the critical drivers and impacts from these events but with the ever changing threat picture that evolves quickly (without respect to fiscal years, grant cycles, or political transition), learning the lessons and recognizing the value of best practices from communities impacted by violent events can help fill gaps when grants or formal training may lag behind. The goal of this session was to highlight best practices and provide attendees with insights into lessons learned that they may be able to bring back to their own jurisdictions.

Note: Slides/Video from Speakers is Attached

Social Media and Public Trust

Speaker(s): Sheriff Stanek, Hennepin County, MN; Jimmy Gianato, WV Emergency Management

In light of questions surrounding social media impacts on response and recovery from non-traditional events as well as questions related to cybersecurity during the 2016 Presidential Election process, State and local government and private sector entities must collaborate to build and sustain communication tools that inform the public and build credibility. Challenges arise, however, when transparency is at odds with concerns for public safety or safety of first responders.

Earlier in January, there were incidents that required coupling of classic press conferences with a heavy reliance on verified social media accounts from multiple jurisdictions responding and reacting to the shooting in the airport at Ft. Lauderdale. Consider if one of those accounts were compromised and false information may have been sent during critical response moments. Response can already be chaotic (or controlled chaos) but with new communication tools adding value in many ways, we must also, across our various professions, understand both the benefits and risks associated with them.

Sheriff Stanek discussed the many challenges associated with the deployment of officers from Minnesota to North Dakota to respond to the NoDAPL protests along the planned route for the pipeline.

Note: Sheriff Stanek Slides attached.

Jimmy Gianato, Director of the West Virginia Emergency Management Division discussed the various challenges and opportunities his Department has faced during social media response efforts related to the Boy Scout Jamboree, Baltimore Protests, and an industrial chemical leak. He discussed the efforts they undertook to build a task force to address social media monitoring and building stronger relationships with various types of media to assist with rapid response in times of crisis. He spoke of the need to create a responsive, community-based social media presence and protect an organization's reputation. Ensuring the validity of data through new communication methods has many applications for emerging threats and hazards that many State and local officials will face. Gianato also discussed the use of EMAC for social media monitoring and the ability to share expertise and resources in an emerging issue.

Both Stanek and Gianato highlighted the need for employee protection when it comes to critical positions that may be compromised during an event. Personal social media pages and contact information can easily be revealed and developing SOPs for this type of interaction should be a priority.

Tri-Chair Elections and Recognition of Outgoing Chairs

The next item on the agenda was the election of new Tri-Chairs for the NHSC. As we mentioned in the emails leading up to the meeting, two of the three Tri-Chair positions were up for election and each national association cast one written ballot.

The association candidates were:

Adjutants General Association of the United States (AGAUS)

Governors Homeland Security Advisors (GHSAC)

U.S. Chamber of Commerce

After tallying the votes, the GHSAC and US Chamber were named the new Tri-Chairs for the NHSC. Congratulations to these organizations and we look forward to working together to further the Coalition in 2017.

Looking Ahead: Discussion of Ideas and Strategy for 2017

In light of the earlier discussion regarding the 2017 transition, and the emerging threats and hazards the various NHSC members face in the coming years, we'd like to turn now to what topics, experts, and partners the NHSC should engage with between meetings to assure our Consortium represents the needs and interests all participants?

Each NHSC member organization will be engaging in our own efforts and outreach with the new administration but we all benefit from a strong, engaged NHSC. James and John led a discussion to identify what members are looking for as staff develop the agenda for the next few meetings and what can they do as Tri-Chairs to support the organization in these changing times.

Speaker Biographies as Submitted

Brian Hyer, Director of State Affairs, Department of Homeland Security

Brian serves as the Director of State Affairs for the Department of Homeland Security's Office of Partnership and Engagement where he manages the Department's day-to-day engagement with Governors and their staff, including Homeland Security Advisors and other state elected and appointed officials. Before joining DHS HQ in his intergovernmental affairs role, Brian served as the Public Affairs Officer for the Office of Infrastructure Protection in the National Protection and Programs Directorate where he began his Federal career with DHS six years ago. Prior to his Federal career, Brian served for five years at the State of Utah in several capacities including the Director of Communication for the Utah Department of Public Safety and Public Information Officer for the Division of Emergency Management.

Katie Fox, Assistant Administrator, National Preparedness Directorate, FEMA

Katie Fox is currently the Assistant Administrator for the National Preparedness Directorate (NPD) at FEMA. The Directorate is responsible for leading implementation of Presidential Policy Directive 8: National Preparedness. Ms. Fox previously served as the Director of FEMA's National Preparedness Assessment Division. She was responsible for measuring how prepared we are as a nation, including evaluating the effectiveness of preparedness grants. Ms. Fox also oversaw FEMA's lessons learned and corrective action programs, working to ensure that we incorporate these lessons into plans, policies, and directives. Ms. Fox will be acting in Tim Manning's position as he departs with the outgoing political appointees on January 20th.

Bridgette Leahy, Intelligence Analyst, Counterterrorism Division, FBI

Bridgette Leahy has been an intelligence analyst in the FBI's Counterterrorism Division for over six years covering al-Qa'ida and its global affiliates. Bridgette's primary duties include maintaining a strategic understanding of FBI counterterrorism cases and writing finished intelligence products on emerging terrorism threats and trends for FBI field offices, executives, intelligence community partners, and the White House. She has also travelled throughout the United States and several countries to provide briefings to law enforcement, military, and private sector audiences on the FBI's top threat priorities, to include a long-term assignment in the Philippines to assist with terrorist financing cases. Bridgette has a Master's degree

in Security Studies from George Mason University and a Bachelor's in International Studies and German from the University of Richmond.

Ron Plummer, Manager, Orange County (FL) EMA

Ron Plummer is the Manager of Orange County, Office of Emergency Management in Central Florida. He has been with Orange County and a member of emergency management since January 2003, following a successful career in the U.S. Marine Corps, where he retired as a Senior Staff Non-Commissioned Officer. Ron is responsible for the overall preparedness for Orange County's readiness to all-hazards and managing the emergency management functions, developing emergency plans, guidelines and procedures of the program. He's been involved in various major disasters from 1979 to 2004, and the most recent incidents and activations in Orange County: Hurricane Matthew and the Orlando Pulse Shooting incident.

Byron Gwaltney, Chief of Operations, Pima County Sheriff's Department

Byron Gwaltney, a 29-year veteran of the Pima County Sheriff's Department (Arizona) has served in a variety of assignments and positions. He has worked various operational assignments to include patrol, criminal investigations, DUI enforcement, SWAT, and training. Chief Gwaltney promoted to command rank in 2006 and has held command positions in patrol and special operations. Promoted to Chief in 2014, Chief Gwaltney has served as the Corrections Bureau commander and the Operations Bureau commander.

Sheriff McMahon, Sheriff-Coroner, San Bernardino County, CA

John McMahon has been Sheriff-Coroner of San Bernardino County since December 31, 2012. John leads a department of 1821 sworn deputies, 1569 professional employees and 1728 volunteers on an annual budget of more than \$550 million dollars. John began his career with the San Bernardino County Sheriff's Department in 1985 as a patrol deputy at the Needles Police/Sheriff's Station.

Richard Stanek, Sheriff, Hennepin County, MN

Richard W. Stanek is the 27th Sheriff of Hennepin County, and he is serving his third term as Sheriff. In 2007, he was first sworn in, and was re-elected in 2010 and 2014. A 30-year veteran of law enforcement, Sheriff Stanek began his career in the Minneapolis Police Department; he rose through the ranks from Patrol Officer to Commander of Criminal Investigations. While a police officer, he was elected five times to the Minnesota State Legislature, where he authored the state's felony DWI law. In 2003, the Governor appointed him Commissioner of Public Safety & Director of Homeland Security for Minnesota.

Jimmy Gianato, Director of Homeland Security and Emergency Management, West Virginia

Governor Joe Manchin appointed Jimmy Gianato, Director of Homeland Security and Emergency Management for the State of West Virginia, in September 2005. In his capacity as Director, Mr. Gianato has operational and planning responsibility for the state's response to all emergency and disaster operations and consequence management for incidents involving weapons of mass destruction and terrorism. Before assuming his present duties, Mr. Gianato had previously been involved in emergency response for over 35 years.